

Kindred Hospital-Milwaukee
5017 South 110th Street
Greenfield, WI 53228
(414) 427-8282

Type: 20
Control: Corporation
Fiscal Year: 01/01/02 to 12/31/02

County: Milwaukee
Analysis Area: Milwaukee County (2B)
Volume Group: 1

Selected Utilization Statistics	FY 2002	All GMS Hospitals		Analysis Area 2B		Volume Group 1		FY 2002 vs. 2001	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2001	Ratio
Occupancy Rate (%)									
Adult medical-surgical	. %	57.4%	.	68.7%	.	15.9%	.	. %	.
Obstetrics	. %	39.6%	.	49.4%	.	5.7%	.	. %	.
Pediatrics	. %	48.0%	.	72.4%	.	20.4%	.	. %	.
Total hospital	62.4%	55.9%	1.12	64.8%	0.96	31.3%	1.99	59.5%	1.05
Average Census (Patients)									
Adult medical-surgical	0.0	30.4	0.00	70.6	0.00	2.1	0.00	0.0	.
Obstetrics	0.0	3.9	0.00	9.1	0.00	0.0	0.00	0.0	.
Pediatrics	0.0	1.8	0.00	8.7	0.00	0.5	0.00	0.0	.
Total hospital	34.9	55.4	0.63	147.8	0.24	9.1	3.83	33.3	1.05
Average Length of Stay (Days)									
Adult medical-surgical	.	3.9	.	4.9	.	3.1	.	.	.
Obstetrics	.	2.4	.	2.8	.	2.1	.	.	.
Pediatrics	.	2.4	.	2.3	.	1.7	.	.	.
Total hospital	38.3	4.3	8.83	5.2	7.30	6.6	5.80	48.1	0.80
Surgical Operations									
Inpatient	221	1,424	0.16	2,986	0.07	36	6.11	106	2.08
Outpatient	0	3,187	0.00	4,999	0.00	152	0.00	0	.
Inpatient as % of all surgeries	100%	30.9%	3.24	37.4%	2.67	19.2%	5.21	100%	1.00
Outpatient Visits									
Non-emergency visits	17	75,046	0.00	159,158	0.00	8,386	0.00	13	1.31
Emergency visits	0	14,086	0.00	27,089	0.00	1,720	0.00	0	.
Full-time Equivalents (FTEs)									
Administrators	3.0	14.8	0.20	35.3	0.08	3.4	0.88	3.0	1.00
Nurses, licensed	38.9	160.1	0.24	349.3	0.11	19.7	1.98	30.3	1.28
Ancillary nursing personnel	21.3	54.3	0.39	140.5	0.15	8.1	2.64	23.0	0.93
All other personnel	60.6	384.2	0.16	731.8	0.08	38.0	1.59	63.6	0.95
Total FTEs	123.8	613.5	0.20	1256.9	0.10	69.2	1.79	119.9	1.03
FTEs per 100 Patient Census (Adjusted)									
Administrators	8.6	14.6	0.59	15.6	0.55	36.0	0.24	9.0	0.95
Nurses, licensed	111.5	157.9	0.71	154.3	0.72	207.7	0.54	91.0	1.23
Ancillary nursing personnel	61.1	53.6	1.14	62.1	0.98	85.0	0.72	69.0	0.89
All other personnel	173.4	378.9	0.46	323.3	0.54	400.4	0.43	190.8	0.91
Total FTEs	354.6	605.0	0.59	555.3	0.64	729.0	0.49	359.8	0.99

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds set up and staffed	56	Health maintenance		Beds set up and staffed	0	Bassinets	0
Discharges	333	organization (HMO)	Yes	Discharges	0	Total births	0
Inpatient days	12,747	Preferred Provider		Inpatient days	0	Newborn days	0
		organization (PPO)	Yes				

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Inpatient Service Area

Inpatient Service Area	Level of Service*	Beds Set Up and Staffed 12/31/02	Discharges and Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)

General Medical-Surgical:							
Adult medical-surgical, acute	2	0	0	0	. %	0.0	.
Orthopedic	5	0	0	0	. %	0.0	.
Rehab. and physical medicine	2	0	0	0	. %	0.0	.
Hospice	5	0	0	0	. %	0.0	.
Acute long term care	1	52	296	11834	62.3%	32.4	40.0
Other acute	5	0	0	0	. %	0.0	.
Pediatric, acute	5	0	0	0	. %	0.0	.
Obstetrics	5	0	0	0	. %	0.0	.
Psychiatric	5	0	0	0	. %	0.0	.
Alcoholism/chemical dependency	5	0	0	0	. %	0.0	.
ICU/CCU:							
Medical-surgical intensive care	1	4	37	913	62.5%	2.5	24.7
Cardiac intensive care	5	0	0	0	. %	0.0	.
Pediatric intensive care	5	0	0	0	. %	0.0	.
Burn care	5	0	0	0	. %	0.0	.
Mixed intensive care	5	0	0	0	. %	0.0	.
Step-down (special care)	5	0	0	0	. %	0.0	.
Neonatal intensive/intermediate care	5	0	0	0	. %	0.0	.
Other intensive care	5	0	0	0	. %	0.0	.
Subacute care	5	0	0	0	. %	0.0	.
Other inpatient	5	0	0	0	. %	0.0	.

Note: data should be used only in rows; do not summarize columns.

* 1=Provided-Distinct Unit, 2=Provided-Not Distinct Unit, 3=Available in Network, 4=Contracted, 5=Service Not Provided.

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE

Administrators/asst. administrators	3	0	3.0	Radiological services personnel	1	3	1.3
Physicians and dentists	0	0	0.0	Occupational therapists	0	3	0.7
Medical and dental residents	0	0	0.0	Occupational therapy assistants/aides	0	0	0.0
Registered nurses	30	7	33.8	Physical therapists	2	2	2.1
Certified nurse midwives	0	0	0.0	Physical therapy assistants/aides	1	1	1.1
Licensed practical nurses	5	1	5.2	Recreational therapists	0	0	0.0
Ancillary nursing personnel	20	3	21.3	Psychologists	0	0	0.0
Physician assistants	0	0	0.0	Social workers	2	0	2.0
Nurse Practitioners	0	0	0.0	All other health professionals	9	6	9.5
Medical records personnel	1	0	1.0	All other personnel	33	4	35.1
Pharmacy personnel	3	5	4.2	-----			
Clinical laboratory personnel	3	1	3.6	TOTAL	113	36	123.8

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Income Statement		Assets		Liabilities and Fund Balances	
Gross patient revenue	\$37,047,922	Cash and cash equivalents	\$7,163	Current liabilities	\$1,135,873
Less deductions	21,363,975	Net Patient receivables	1,583,159	Long-term debt	4,444,553
Net patient revenue	15,683,947	Other receivables	129	Other liabilities	0
Plus other revenue	34,206	Land, bldgs and equip: Net	9,589,740	Subtotal	5,580,426
Total revenue	15,718,153	Other assets	198,456		
Less expenses	13,464,024			Unrestricted fund balance	5,798,221
Nonoperating gains/losses	0	Total Assets	\$11,378,647	Total liabilities & fund balance	\$11,378,647
Net Income	\$2,254,129			Restricted fund balances	\$0

Selected Financial Statistics	FY 2002	All GMS Hospitals		Analysis Area 2B		Volume Group 1		FY 2002 vs. 2001	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2001	Ratio
Gross Rev as % Total Gross Patient Revenue									
Medicare [\$26,089,857]	70.4%	41.7%	1.69	40.4%	1.74	58.9%	1.20	63.1%	1.12
Medical Assistance [\$6,594,650]	17.8%	9.0%	1.97	13.2%	1.35	10.1%	1.76	24.4%	0.73
Commercial [\$4,363,415]	11.8%	43.2%	0.27	39.1%	0.30	26.7%	0.44	12.0%	0.98
All other [\$0]	0.0%	6.1%	0.00	7.3%	0.00	4.3%	0.00	0.5%	0.00
Deductions as % of Total Gross Patient Revenue									
Medicare [\$16,598,557]	44.8%	23.7%	1.89	26.0%	1.73	26.7%	1.68	38.6%	1.16
Medical Assistance [\$3,620,818]	9.8%	6.0%	1.64	9.1%	1.07	4.6%	2.13	12.9%	0.76
Commercial [\$681,002]	1.8%	9.4%	0.20	11.0%	0.17	4.5%	0.41	2.4%	0.76
Charity care [\$0]	0.0%	1.2%	0.00	1.3%	0.00	0.5%	0.00	0.5%	0.00
All other [\$463,598]	1.3%	1.4%	0.88	2.4%	0.53	0.4%	2.84	2.3%	0.56
Total deductions [\$21,363,975]	57.7%	41.7%	1.38	49.8%	1.16	36.7%	1.57	56.6%	1.02
Other Revenue and Net Gains or Losses									
Other revenue as % of total revenue	0.2%	5.1%	0.04	5.1%	0.04	2.8%	0.08	0.3%	0.77
Net gains/losses as % of net income	0.0%	5.3%	0.00	9.9%	0.00	4.7%	0.00	0.0%	.
Expenses as % of Total Expenses									
Salary/fringe benefit[\$6,980,482]	51.8%	47.8%	1.09	41.7%	1.24	51.3%	1.01	47.9%	1.08
Supplies and services[\$6,028,155]	44.8%	40.5%	1.10	46.9%	0.95	38.7%	1.16	51.1%	0.88
Capital component [\$494,118]	3.7%	8.7%	0.42	8.1%	0.45	7.3%	0.50	4.0%	0.92
Bad debt [\$-38,731]	-0.3%	3.0%	-0.10	3.3%	-0.09	2.6%	-.11	-3.0%	0.09
Fiscal Statistics									
Operating margin	14.3%	6.1%	2.37	4.9%	2.93	4.5%	3.17	16.8%	0.85
Total hospital profit margin	14.3%	6.4%	2.25	5.4%	2.65	4.7%	3.02	16.8%	0.85
Return on equity	38.9%	10.0%	3.89	9.2%	4.24	28.0%	1.39	116.3%	0.33
Current ratio	1.6	2.5	0.62	2.3	0.68	1.5	1.02	3.5	0.45
Days in net patient accounts receivable	36.8	57.8	0.64	46.5	0.79	60.9	0.61	.	.
Average payment period	31.9	52.6	0.61	47.1	0.68	66.6	0.48	27.7	1.15
Equity financing	51.0%	56.2%	0.91	58.4%	0.87	26.3%	1.94	16.6%	3.07
Long-term debt to equity ratio	0.8	0.5	1.61	0.4	1.81	1.4	0.54	0.2	3.42
Times interest earned	88.8	5.0	17.70	4.5	19.6	5.7	15.45	37.3	2.38
Total asset turnover	1.4	0.9	1.57	1.0	1.40	1.5	0.89	1.1	1.20
Average age of plant: years	1.7	9.5	0.18	10.2	0.17	11.4	0.15	0.8	2.17
Increase (decrease) total net patient rev	. %	. %	.	. %	.	. %	.	17.7%	.
Output gross rev (% of total gross pt. rev)	0.0%	44.1%	0.00	37.1%	0.00	32.5%	0.00	0.0%	0.38
Net Revenue Statistics									
Inpatient net revenue per discharge	\$47,093	\$7,870	5.98	\$10,394	4.53	\$8,870	5.31	\$59,673	0.79
Inpatient net revenue per day	\$1,230	\$1,834	0.67	\$2,072	0.59	\$2,010	0.61	\$1,241	0.99
Outpatient net rev per visit	\$118	\$343	0.34	\$352	0.34	\$253	0.47	\$370	0.32